PPIAF Application Annex 2 – Project Cycle Planning Worksheet

Recognizing that PPIAF supports upstream activities, please complete this table to identify (a) the stage in the project cycle this application occupies, (b) the plan for supporting subsequent stages in the project cycle, noting discussions with government counterparts, (c) which development partners are likely to support later stage activities, and (d) the projected timeline for such support.

	This activity	Plan for supporting subsequent stages	Partners at each stage	Timeline
Infrastructure Development Strategies	>			
Enabling environment				l
Policy reforms				
Regulatory reforms				
Sector-relevant institutional reforms				
Building capacity to support projects	>			
Building capacity to regulate private service providers				
Building consensus around projects	>			
Project definition				
Preparing action plans (including terms of reference)	>			
Conducting prefeasibility studies	>	These activities may be included for some of the selected projects (those that are already relatively advanced).		
Project feasibility	>			
Performing financial modeling	>			
Conducting economic, social, technical, market and environmental studies		Activity will include "action plan" for next steps on each project, which will typically include carrying out detailed due diligence	Consultants engaged with GoJ resources / support from other IFIs (may include IFC/IDB)	Depending on particular projects—within next 12-18 months
Project structuring				
Preparation of bidding documents		In some cases (i.e. projects that are more advanced) "action plans" may include plans for project implementation (detailed structuring and transaction implementation)	Consultants engaged with GoJ resources / support from other IFIs (may include IFC/IDB)	Depending on particular projects—within next 1-2 years
Structuring concessions, management contracts, etc.				
Designing legal entities and preparation of project documentation				
Transaction support (pre- and post-award)				
Support to evaluate proposals and select winning bidder		In some cases (i.e. projects that are more advanced) "action plans" may include plans for project implementation (detailed structuring and transaction implementation)	Consultants engaged with GoJ resources / support from other IFIs (may include IFC/IDB)	Depending on particular projects—within next 1-2 years
Negotiating financial and legal terms				
Post-signing support				
Conducting scheduled tariff reviews				
Renegotiating or refinancing project				