Ten Steps for Giving Feedback

Step 1. Get to the point.

The purpose for this meeting is....

I asked you here to discuss.....

I want to spend some time discussing how you....

Step 2. State why you are having this conversation.

I have a concern about....

A problem has occurred in......

Step 3. Describe what you know.

I saw.....

When I was told, I looked into the issue by......

Step 4. Describe the consequences of the continued behavior.

If this continues, then

In looking at this situation as a customer would, it appears...

Step 5. Describe how you feel about what you know.

I am very concerned about.....

I do not think it is right that.....

I am upset that errors in the function keep occurring.....

Step 6. Encourage the other party to give their side of the story.

Now, that's what I know but what is your view....

Is that the way you saw it.....

OK, now what is your reaction?

Step 7. Ask as many questions as you need to understand the situation from the other person's perspective.

Well, how do you know that....

And then what happened?

If you did that, then why did....