		Competer	ncy Profile				
			Does Not Achieve	Partially Achieves	n Appendix 4 i	Exceeds	Greatly Exceeds
COMPETENCY AREAS (Circle one rating per area investigated.)		Don't Know	Major Development Need	Expectations Development Need	Neither Strength Nor Development Need	Expectations	Expectations Major Strength
		(Not enough information.)					
Communication a	and Interpersonal Skills						
Oral Communication/Listening			1	2	3	4	5
Documentation			1	2	3	4	5
Co-Worker Relations/Teamwork			1	2	3	4	5
Customer Relations			1	2	3	4	5
Personal Effectiv	eness Skills and Traits						
Problem Solving			1	2	3	4	5
Work Organization/Time Management			1	2	3	4	5
Quality Orientation			1	2	3	4	5
Initiative & Perseverance			1	2	3	4	5
Personal Integrity			1 /	2	3	4	5
Adaptability			1	2	3	4	5
Stress Tolerance			1	2	3	4	5
Self-Development			1	2	3	4	5
Job/Organizational Commitment			1	2	3	4	5
Safety Awareness			1	2	3	4	5
5 High	Based on the competency profile, there is a very good (80 – 100%) probability that this person will be successful on the job. Based on the competency profile, there is a good (60 – 80%) probability that this person will be successful on the job. Based on the competency profile, there is a moderate (40 – 60%) probability that this person will be successful						
3 Moderate	on the job with adequate training and on-the-job coaching. Based on the competency profile, there is a poor (20 – 40%) probability that this person will be successful on the						
2	job. Training and on-the-job coaching are not likely to correct problem areas.						
1 Low	Based on the competency profile, there is a very poor (0 – 20%) probability that this person will be successful on the job. Training and on-the-job coaching are extremely unlikely to correct problem areas.						
		Hiring Reco	mmendati	on			
☐ Highly Re	commend to Hire	☐ Recomn	nend to Hir	e l	□ Do Not l	Recommend	to Hire
		Comments an	d Suggest	tions			
Key reason(s) for	recommendation:						
If recommend to I	hire, suggestions for traini	ng or on-the-job c	oaching:				

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